

GENERAL ASSEMBLY



FIFTY-FIRST SPECIAL SESSION
October 31, 2016
Washington, D.C.

OEA/Ser.P
AG/RES. 1 (LI-E/16) rev. 1
16 March 2017
Original: Spanish

AG/RES. 1 (LI-E/16)

COMPREHENSIVE STRATEGIC PLAN OF THE ORGANIZATION

(Adopted at the plenary session held on October 31, 2016,
and reviewed by the Style Committee)

THE GENERAL ASSEMBLY,

HAVING SEEN:

Resolution [AG/RES. 2814 \(XLIV-O/14\)](#), which adopts the Vision Statement in connection with the Strategic Vision of the Organization of American States;

Resolution [AG/RES. 1 \(XLVII-E/14\)](#), which adopts the Guidelines and Objectives of the Strategic Vision; and

Resolution [AG/RES. 2890 \(XLVI-O/16\)](#), which addresses the Four-year Strategic Plan of the Organization, as well as decision [CP/doc.5108/15](#) and resolution [CP/RES. 1061 \(2063/16\)](#) on the prioritization of mandates;

CONSIDERING:

That the Permanent Council, by resolution CP/RES. 1061 (2063/16), agreed to send all the elements contained in document [GT/VE-22/16](#), including the mandate prioritization, to the General Secretariat, so that, within the scope of its competence, it include them as inputs for the four-year work plans for each of the four pillars and for the administrative-management and institution-building areas, and submit them to each Permanent Council committee and to the Inter-American Council for Integral Development (CIDI) for consideration;

That the General Secretariat, in fulfillment of resolution CP/RES. 1061 (2063/16), presented inputs for development of the Organization's Four-year Plan to each of the Permanent Council's committees and to CIDI;

That the Permanent Council, in resolution CP/RES. 1061 (2063/16), decided to send the elements identified in the previous paragraph to each of the committees of the Permanent Council and to CIDI with a view to their subsequent referral to the Ad Hoc Working Group on the Strategic Vision of the OAS, so that it might perform the final compilation and refer it to the Permanent Council for consideration;

That in that same resolution, the Permanent Council instructed the General Secretariat, following the approval of the Four-year Strategic Plan, to adapt plans and programs as well as its planning, operation, and evaluation strategies in order to be in compliance with the Organization's plan;

That resolution [AG/RES. 2890 \(XLVI-O/16\)](#) instructed the Permanent Council to conclude that process before September 15, 2016, and that resolution [CP/RES. 1067 \(2088/16\)](#) extended the deadline for its presentation; and

That the committees of the Permanent Council and of CIDI concluded their work, achieving consensus on the strategic guidelines and objectives, and conveyed the results of their discussions to the Ad Hoc Working Group,

RESOLVES:

1. To adopt the strategic lines and objectives of the Comprehensive Strategic Plan for each of the Organization's pillars and for the institutional strengthening and administrative management areas, as described in Annex I of this resolution.

2. To instruct the General Secretariat, within a period of three months following the adoption of this resolution, to complement the Comprehensive Strategic Plan with the following elements: goals, activities, indicators, deadlines for completion, and assigned responsibilities—for consideration by the member states and, as appropriate, for adoption at the next regular session of the General Assembly. The General Secretariat shall make the necessary changes to its plans and programs, as well as its planning, operating, and evaluation strategies, to bring them into line with the Comprehensive Strategic Plan.

3. To entrust the Permanent Council with instructing the competent committees to analyze within a one-month period the additional proposed strategic lines and objectives contained in Annex II hereto for possible incorporation in the Comprehensive Strategic Plan to be adopted at the forty-seventh regular session of the General Assembly.

4. To instruct the General Secretariat to include in the Comprehensive Strategic Plan clear follow-up, update, and evaluation mechanisms, and to report regularly on the implementation of the Plan to the Permanent Council and to CIDI. Said updating shall be done in accordance with such new mandates as the General Assembly may adopt while the Plan is in effect.

5. That, once all the necessary elements of the Comprehensive Strategic Plan described in operative paragraph 2 are in place, the General Secretariat shall prepare the Organization's subsequent proposed program-budgets based on said Plan. All voluntary contributions should be in accordance with the strategic lines of the Plan.

6. That the General Secretariat's management shall be results-based and that it shall observe the following guidelines in designing actions:

- a. Establish a baseline of the current state or condition before implementing an activity or project;

- b. Identify a result for the strategic actions and the measurement of progress toward that result;
- c. Ensure consistency and complementarity with the efforts of other regional and multilateral agencies;
- d. Coordinate with the relevant areas of the Organization, as well as with international organizations and those of the inter-American system, in order to optimize resources, avoid duplication, and ensure the efficient and effective use of human, financial, and technological resources to attain the goals set; and
- e. Respect the diplomatic mechanisms for relations with the member states through the permanent missions.

ANNEX I

MATRIX WITH STRATEGIC LINES AND OBJECTIVES FOR THE DEMOCRACY, HUMAN RIGHTS, INTEGRAL DEVELOPMENT, AND MULTIDIMENSIONAL SECURITY PILLARS AS WELL AS FOR INSTITUTIONAL STRENGTHENING AND ADMINISTRATIVE MANAGEMENT

ANNEX II

MATRIX WITH ADDITIONAL PROPOSED STRATEGIC LINES AND OBJECTIVES FOR THE HUMAN RIGHTS PILLAR AND THE INSTITUTIONAL STRENGTHENING AREA