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**INTER-AMERICAN DRUG ABUSE
CONTROL COMMISSION
CICAD**

Secretariat for Multidimensional Security

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**CICAD EXECUTIVE SECRETARIAT
WORK PLAN 2021**

CICAD Executive Secretariat

Work Plan 2021



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Statutory Obligations

The functions of the Commission shall be...

- To consider and approve the programs to be executed by the Executive Secretariat.
- To study the reports, plans, and annual work programs presented to it by the Executive Secretariat.
- To give assignments to the Executive Secretariat that are consistent with the latter's mandates.
- The Commission shall hold two regular sessions per year, one an ordinary session, the other to address specific technical topics determined by the Commission or such other matters that require its special attention.

Statutory Obligations (Cont.)

The Executive Secretary shall ...

- Prepare the programs to be executed by the Executive Secretariat.
- Submit reports to the Commission on the activities of the Executive Secretariat.
- Serve as Secretary of the Commission during its sessions.
- Perform the technical and administrative activities that the Commission entrusts.

Executive Secretariat of CICAD (ES-CICAD)

**Institutional
Strengthening
Unit**

**Demand
Reduction Unit**

**Supply
Reduction
Unit**

**Drug Control Capacity Building and Technical
Assistance Section**

**Multilateral
Evaluation
Mechanism (MEM)
Unit**

**Inter-American
Observatory on
Drugs (OID)**

**Evidence-Based Drug Policy Section: Information,
Design, Implementation, Monitoring, Evaluation, and
Data Collection and Analysis**

Drug Control Capacity Building and Technical Assistance Section

- **Institutional Strengthening Unit**
- **Demand Reduction Unit**
- **Supply Reduction Unit**

Institutional Strengthening Unit

Mission

Provide technical assistance to support the strengthening of member states' institutions and their capabilities, and the design and implementation of drug policies.

National Drug Policies, Strategies, and Plans of Action

Provide technical assistance to support and strengthen the development of national drug policies, strategies, and plans of action, including monitoring and evaluation tools.

Budget: US\$ 600,233

Beneficiaries: OAS member states

Expected Results:

- Review of national drug policies, strategies, and plans of action, in coordination with other units of ES-CICAD.
- Draft a training curriculum for the development of national drug strategies and plans of action in line with the new CICAD Hemispheric Drug Strategy guidelines and Plan of Action.
- Provide technical assistance to selected countries that either lack strategies, are in the process of updating them, or have not yet developed national plans of action
- Update and publish the guide, "How to Develop a National Drug Policy," in line with the provisions of the new CICAD Hemispheric Drug Strategy and Plan of Action.

National Drug Policies, Strategies, and Plans of Action

Health and Life in the Americas (SAVIA)

This program will focus on local drug policies through the promotion of socio-occupational integration strategies and mechanisms at the local level.

Budget: US\$57,922

Beneficiaries: National drug authorities, associations of municipalities, and local governments in El Salvador, Ecuador, Peru, and the Dominican Republic.

Expected Results:

- Publish a guide and operational model on socio-occupational integration strategies at a local level, with special attention on integration into the labor force.
- Local representatives trained.

Strengthening Therapeutic Communities in Latin America (FOCTALI)

This program supports the development and improvement of socio-occupational integration programs for justice-involved individuals through therapeutic communities and treatment centers (in coordination with the Demand Reduction Unit).

Budget: US\$ 96,612

Beneficiaries: Therapeutic communities, treatment centers, and national drug authorities in Argentina, Chile, and Peru.

Expected Results:

- Creation and/or improvement of socio-occupational integration programs for people in conflict with law in therapeutic communities and treatment centers in Latin America.
- Publish FOCTALI guidelines, based on an international exchange of good practices.

Alternatives to Incarceration

Includes measures such as legal reforms and strategies/programs/policies that, where appropriate, support the socio-occupational integration of individuals in contact with the criminal justice system for drug-related offenses, reduce criminal prosecution, limit incarceration in the event of prosecution, and decrease prison time in the event of incarceration. ES-CICAD will continue to support member states with the analysis of several alternatives to incarceration and with the development and implementation of specialized intervention strategies (in the pre-trial, trial, and post-trial phases of criminal proceedings).

Budget: US\$ 3,038,146

Beneficiaries: OAS member states (where requested)

Expected Results (depending on beneficiary country and request):

- Continue exploration and implementation of alternatives to incarceration for both adult and adolescent populations.
- Support the consolidation of therapeutic justice models and planning.
- Develop risk assessment tools to strengthen the application of eligibility criteria in alternatives to incarceration programs.
- Technical assistance in the monitoring and evaluation of drug treatment courts in coordination with the OID.
- Strengthen the capacity for the development of mechanisms and a cross-cutting perspective on gender and human rights in alternatives to incarceration, in coordination with the OID.
- Training and technical assistance for establishing Case Care Management pilot programs.
- Develop guidelines for socio-occupational integration of individuals in contact with the criminal justice system for drug-related offenses.
- Support collaboration with different state institutions and civil society to explore alternatives to incarceration.

Comprehensive and Sustainable Alternative Development

The Group of Experts on Comprehensive and Sustainable Alternative Development (GE-DAIS) received a renewed mandate in the 58th CICAD regular session, and is open to all member states as a space to address the topic on a technical level. The new reference framework for the understanding of the concept of Comprehensive and Sustainable Alternative Development (DAIS) was approved during the 66th CICAD regular session.

Budget: In-kind contributions

Beneficiaries: OAS member states

Expected Results:

- Increased awareness among officials from OAS member states of the need to promote development and socio-occupational integration strategies for vulnerable groups involved in the production, transformation, distribution, trafficking, and consumption of drugs.
- Sharing technical knowledge and facilitating collaboration between OAS member states on this issue.

Demand Reduction Unit

Mission

Strengthen the human and institutional capacities of the OAS member states to prevent drug use problems and provide treatment for people with substance use disorders.

Prevention

Training of Trainers on the Universal Prevention Curriculum (UPC)

Digitalization of the Universal Prevention Curriculum(UPC) to continue with online training.

UPC Train the trainer in Spanish and English for Latin America and the Caribbean Member States.

Budget: US\$ 193,400

Beneficiaries: OAS member states

Expected Results:

- Create a new regional Spanish and English-speaking trainers' team to disseminate UPC in the whole Hemisphere.
- Coordinate online training throughout the region.

Systematic Review of Substance Use Prevention Programs

Perform, along with the University of Miami, a systematic review of prevention programs in OAS member states. The objective of this project is to identify preventive interventions (programs, practices, strategies, and systems) in the OAS member states that show promise for the effective prevention of the harmful consumption and use of alcohol, tobacco, and illicit drugs among young people. The ultimate goal of this project is to have a complete list of interventions, with a description, from which an intervention will be chosen.

Budget: US\$ 50,000

Beneficiaries: OAS member states

Expected Results:

- Develop a comprehensive list of evidence-based substance use prevention interventions.

Prevention

Caribbean Youth Forum on Drug Use Prevention

The first Caribbean Youth Forum on Drug Use Prevention was held in Barbados during 2019 in coordination with national drug commissions of English-speaking OAS Caribbean member states. The main focus of this Youth Forum is to promote youth leadership in drug demand reduction by supporting youth-led prevention initiatives.

The youth forum curriculum is now being finalized and will be peer reviewed by experts from the Prevention Expert Advisory Group (PEAG). Once the this process is finalized, the curriculum will be translated, adapted, and disseminated in OAS member states.

Budget: US\$ 50,000

Beneficiaries: OAS member states

Expected Results:

- Publish youth forum curriculum.
- Increase awareness on the issue of drug use among youth as well as to motivate and inspire youth to take leadership roles in drug demand reduction by developing youth-led projects for their communities.

Treatment

Training on the Universal Treatment Curriculum for Health Care Professionals

Continue online training with the National Autonomous University of Mexico (UNAM) and follow-up for healthcare professionals on the treatment of drug use disorders.

Budget: US\$ 72,000

Potential Beneficiaries: OAS member states

Expected Results:

- Online training for selected Latin American member states, and follow-up of healthcare professionals trained during 2020.

Training of Trainers on the Universal Treatment Curriculum

Coordination of Universal Treatment Curriculum (UTC) training of trainers' sessions in Spanish and English for Latin American and Caribbean member states.

Budget: US\$ 250,000

Beneficiaries: OAS member states

Expected Results:

- Create a new team of Spanish and English-speaking regional trainers to help disseminate the UTC throughout the Hemisphere.

Treatment

Training for Treating Adolescents with Substance Use Disorders

This training curriculum for the Treatment of Adolescents with Substance Use Disorders was developed by the ES-CICAD, specifically for the Caribbean region in 2014.

It will be updated, adapted, and disseminated in the OAS member states.

Budget: US\$ 20,000

Beneficiaries: OAS member states

Expected Results:

- Revise, update, peer review, translate, and disseminate training curriculum for OAS member states.

Cross cutting (Prevention and Treatment)

Demand Reduction Experts Group

The Demand Reduction Expert Group is composed of technical experts from OAS member states. Its purpose is to provide technical expertise, facilitate cooperation among countries, and submit recommendations to the Commission on implementing the lines of action that derive from the Hemispheric Strategy on Drugs.

Budget: US\$ 50,000

Beneficiaries: OAS member states

Expected Results:

- XXII Demand Reduction Expert Group Meeting.
- Survey on psychoactive substance use patterns during the COVID-19 pandemic.

2020 Caribbean Prevention and Treatment Institutional Mapping and Human Resources Training Needs Assessment

Updating of the institutional mapping for prevention and treatment, as well as the needs assessment of the human resources training implemented in 2011 in the English-speaking Caribbean member states.

Budget: US\$ 50,000

Beneficiaries: OAS English-speaking Caribbean member states

Expected Results:

- Update the numbers and types of workers currently in the demand reduction sector and related services.
- Identify current training deficiencies and training needs based on the perception of managers in key stakeholder agencies.

Cross cutting (Prevention and Treatment)

Drug Prevention, Treatment, and Recovery Training for Faith-Based Organizations and Leaders in Latin America and the Caribbean

Focused in religious organizations that work in the field. It consists of an introductory course to provide a basic understanding of drug use disorders, and to provide the resources available to address the forms of participation to face the problem. The materials promoted through this program include the Universal Prevention, Treatment and Recovery Curriculum (UPC, UTC, and URC).

Budget: US\$ 172,640

Beneficiaries: OAS member states

Expected Results:

- Finalize the development of the Curriculum in Spanish and English.
- Digitalize the Curriculum's content to carry out the dissemination of the material virtually during the COVID-19 pandemic.
- Pilot test with faith-based organizations from different Latin American countries is planned for the beginning of next year.

Drug Telephone Helplines

Drug telephone helplines are a point-to-point communication link, with calls automatically directed to experts who can provide help to those in need, and serve as an important tool in times of crisis. In August 2020, ES-CICAD requested information from all member states on the existence and operation of telephone helplines related to substance use, to identify possible sources of horizontal cooperation in the Hemisphere.

Budget: US\$ 26,000

Beneficiaries: OAS member states

Expected Results:

- Horizontal cooperation among OAS member states regarding telephone helplines with the aim of improving existing services.

Collaboration with Civil Society

International Consortium of Universities for Drug Demand Reduction (ICUDDR)

Foster coordinated activities of research, training, and international cooperation in the field of drug demand reduction among universities in the Western Hemisphere as the Regional Coordinator of the ICUDDR.

Budget: US\$ 60,000

Beneficiaries: OAS member states

Expected Results:

- Research and training activities with universities within the framework of the Memorandum of Understanding between CICAD and the ICUDDR, for universities and other education service providers in OAS member states in Latin America and the Caribbean.

Advanced Certificate Program in Media-Based Prevention Science

A program led by Claremont Graduate University teaches drug prevention specialists how evidence-based principles of persuasion can be applied in media-based interventions for the prevention of substance use.

Budget: US\$ 99,000

Beneficiaries: Initially Brazil, in the future it will extend to other OAS member states

Expected Results:

- Participants will develop their own media-based prevention campaigns specific to the domestic issues they encounter in their countries.
- Due to COVID-19, the course will be carried out virtually.

Collaboration with Civil Society

International Society of Substance Use Professionals (ISSUP)

Budget: US\$ 145,200

Beneficiaries: OAS member states

Expected Results:

- Sign a Memorandum of Understanding between the ES-CICAD and ISSUP. Coordinate virtual dialogues, trainings, and evidence-based prevention projects with the National Chapters of Latin America.
- Promote the ISSUP networks and collaborate with the coordination of the ISSUP Regional Meeting of the Western Hemisphere.
- Establish a joint working group between the African Union, Colombo Plan, and the OAS to explore further collaboration between the regions.

Dialogue and cooperation with civil society organizations working in the field of drug demand reduction: Latin American Federation of Therapeutic Communities (FLACT) and the Ibero-American Network of NGOs working on Drugs and Addictions (RIOD)

Budget: US\$ 34,340

Beneficiaries: OAS member states in Latin America

Expected Results:

- Study on the current situation of services in therapeutic communities affiliated to FLACT.
- Evaluation of quality and good practices in therapeutic communities.
- Adoption of international quality standards for treatment and care.

Supply Reduction Unit

Mission

Strengthen the capacity of member states to disrupt the illicit production, trafficking, and sale of drugs, as well as to prevent the diversion of chemical precursors used in their manufacture.

Counterdrug Intelligence

Program to increase the capacity of analysts and investigators from member states in specialized techniques related to the development and analysis of counterdrug intelligence, enhancing their ability to effectively investigate and dismantle organized criminal groups involved in drug trafficking.

Capacity-building courses (virtual and in-person) and technical assistance within the framework of the Counterdrug Intelligence School of the Americas (ERCAIAD, by its Spanish-language acronym).

Capacity-building courses (virtual and in-person) and technical assistance within the framework of the Caribbean Counterdrug Intelligence Training School (CCITS).

Budget: US \$ 180,000

Beneficiaries: OAS member states

Expected results:

- Increased knowledge of counterdrug analysts and investigators from Latin America and the Caribbean in operational, strategic, and prospective intelligence.
- Enhanced effectiveness of investigations and operations against drug trafficking.

Control of Precursor Chemicals, Synthetic Drugs, and New Psychoactive Substances (NPS)

Technical assistance for the implementation of CICAD's Model Regulations for the Control of Chemical Substances Used in the Illicit Manufacture of Narcotic Drugs and Psychotropic Substances.

Capacity-building and technical assistance on NPS identification, chemical precursor control, and synthetic drugs detection for Caribbean member states.

Meeting of the Group of Experts on Chemical Substances and Pharmaceutical Products.

Budget: US \$ 150,000

Beneficiaries: OAS member states

Expected results:

- Strengthened capacity to prevent the diversion of precursor chemicals used in the illicit manufacture of drugs.
- Promotion of exchange of information and experiences to counter the proliferation of synthetic drugs, including NPS.

Counterdrug Maritime Cooperation and Maritime/Port Narcotrafficking Control

Technical assistance to strengthen counterdrug security measures in the region's ports.

Regional conferences to promote operational and legal cooperation/coordination in counterdrug interdiction procedures and operations in the maritime domain.

Meeting of the Group of Experts on Maritime Narcotrafficking.

Budget: US \$ 150,000

Beneficiaries: OAS member states

Expected results:

- Strengthened cooperation and operational capacity of maritime authorities, law enforcement, and customs agencies to investigate, detect, and interdict drug trafficking in the maritime/port domain.

Aerial Drug Trafficking Control

As requested during CICAD 67, the ES-CICAD will support member states in strengthening their capacities to counter drug trafficking by air. The following activities are planned for 2021:

Collection and analysis of information on trends and challenges posed by aerial drug trafficking in the region.

Establishment of a Technical Working Group on Aerial Drug Trafficking.

Budget: US \$ 65,000

Beneficiaries: OAS member states

Expected results:

- Identification of the main trends in aerial drug trafficking in the region, as well as control efforts carried out by competent authorities.
- Strengthened inter-agency cooperation at the national and hemispheric level.

Inter-American Program for Strengthening Gender Equality in Counterdrug Law Enforcement Agencies (GENLEA)

Technical assistance for the implementation of the *GENLEA Handbook: Strategies and Good Practices for Strengthening Gender Equality in Counterdrug Law Enforcement Agencies*.

Capacity-building courses (virtual and in-person) on counterdrug investigations and operations with a gender perspective.

Seminars and roundtables on gender mainstreaming in counterdrug law enforcement agencies.

Budget: US \$ 120,000

Beneficiaries: OAS member states

Expected Results:

- Strengthened gender equality in the region's counterdrug law enforcement agencies to enhance their capacity to counter drug trafficking.

Evidence-Based Drug Policy Section: Information, Design, Implementation, Monitoring, Evaluation, and Data Collection and Analysis

- **Inter-American Observatory on Drugs (OID)**
- **Multilateral Evaluation Mechanism (MEM) Unit**

Inter-American Observatory on Drugs (OID, by its Spanish language acronym)

Mission

The OID is the scientific research and information unit at CICAD. Its mission is to support member states to understand, design, and implement policies that address the drug phenomenon in all its forms, through the use of information based on evidence that is objective, reliable, current and comparable across countries.

Early Warning Systems in Response to Opioids and New Psychoactive Substances (NPS) in Latin America and the Caribbean

This project contributes to the development of evidence-based policies to address the use of heroin, other opioids, and NPS in participating countries, supporting research and information collection on these drugs and other emerging drug phenomena in Latin America and the Caribbean.

Budget: US\$1,160,363

Beneficiaries: OAS member states in Latin America and the Caribbean

Expected Results:

- Support the development of early warning systems (EWS) on emerging drugs in member states.
- Train for the development of EWS at the national level.
- Train national laboratories.
- Develop information collection protocols.
- National and regional data analysis.

Strengthening Drug Information Systems

This project raises the capacity in member states to collect, analyze, and report drug information by strengthening national observatories, creating drug information networks and early warning systems in the Caribbean and Latin America, and strengthening the Early Warning System in the Americas (SATA, by its Spanish language acronym).

Budget: US\$1,150,069

Beneficiaries: OAS member states in Latin America and the Caribbean

Expected Results:

- Conduct regional, subregional, and national training seminars.
- Develop training tools for early warning systems (EWS).
- Strengthen the Early Warning System for the Americas (SATA).
- Develop information system in the field of supply control.
- Publish report on drug supply in the Americas.
- Strengthen the Inter-American System of Uniform Data on Consumption (SIDUC, by its Spanish language acronym).

Multilateral Evaluation Mechanism (MEM) Unit

Mission

Provide technical support for the design, review, and execution of this peer review process of member states' drug policies, ensuring fulfillment of the OAS Hemispheric Drug Strategy and its Plan of Action.

MEM Eighth Round

The MEM is the 1998 Summit of the Americas mandate that works as a unique tool to measure member states' progress and challenges to address the drug problem and related crimes. Evaluations based on the OAS Hemispheric Plan of Action on Drugs thematic areas.

According to the new methodology, the eighth round (2021-2024), will feature annual thematic evaluations in the first three years and a comprehensive evaluation in the fourth year.

Budget: US\$ 908,000

Beneficiaries: OAS member states

Expected Results:

- Publication of national evaluation reports and hemispheric brief on "Measures of Prevention, Treatment, and Recovery Support" (Demand Reduction).
- Finalization of Questionnaire and Evaluator's Manual for 2022 and 2023 thematic evaluations.