

# Organization of American States

Fund for Indirect Cost Recovery (FICR)

## SCHEDULE A

Sources of ICR: Financing by Area

(in USD)	2021	2020	2020	2019	2018
	September 30	September 30	December 31	December 31	December 31
<b>Sources of ICR</b>					
ICR collection from Specific Funds:					
Chapter 1 - Secretary General	42,878	69,351	117,107	140,504	26,823
Chapter 2 - Assistant Secretary General	3,444	8,402	10,198	17,846	27,499
Chapter 3 - Principal and Specialized Organs	880,510	854,370	1,156,232	898,679	1,268,770
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	-	11,492	12,508	13,888	13,928
Chapter 5 - Secretariat for Access to Rights and Equity	28,937	22,688	74,765	40,068	28,789
Chapter 6 - Secretariat for Strengthening Democracy	1,590,443	1,630,261	2,142,836	3,464,884	1,879,749
Chapter 7 - Executive Secretariat for Integral Development	378,352	374,017	666,476	500,286	426,721
Chapter 8 - Secretariat for Multidimensional Security	1,170,888	1,476,486	2,179,351	2,727,840	2,017,302
Chapter 9 - Secretariat for Hemispheric Affairs	111,367	67,015	173,813	197,679	208,568
Chapter 10 - Secretariat for Legal Affairs	-	8,366	40,866	153,298	30,427
Chapter 11 - Secretariat for Administration and Finance	50,436	67,069	67,069	43,656	51,885
Chapter 12 - Basic Infrastructure and Common Costs	-	-	-	-	5,330
Chapter 13 - Oversight and Supervisory Bodies	-	-	-	-	-
Other	-	-	-	-	-
Subtotal	4,257,255	4,589,518	6,641,219	8,198,627	5,985,790
Add: Interest Income	126,619	405,139	624,075	1,258,416	1,050,343
Add: net transfers and prior year related transactions	502	119,559	128,129	32,288	54,926
<b>Total sources of financing</b>	<b>4,384,375</b>	<b>5,114,216</b>	<b>7,393,424</b>	<b>9,489,331</b>	<b>7,091,058</b>

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## SCHEDULE B

Uses of ICR: Uses by Area

(in USD)	2021	2020	2020	2019	2018
	September 30	September 30	December 31	December 31	December 31
<b>Uses of ICR</b>					
Execution:					
Chapter 1 - Secretary General	130,950	317,333	337,606	493,684	33,159
Chapter 2 - Assistant Secretary General	61,000	-	-	56,400	51,700
Chapter 3 - Principal and Specialized Organs	137,055	75,390	97,953	35,000	35,000
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	430,185	359,636	361,347	566,171	379,654
Chapter 5 - Secretariat for Access to Rights and Equity	25,035	55,236	114,281	144,142	91,856
Chapter 6 - Secretariat for Strengthening Democracy	711,541	688,939	663,426	632,068	457,809
Chapter 7 - Executive Secretariat for Integral Development	184,365	105,796	104,160	158,218	285,690
Chapter 8 - Secretariat for Multidimensional Security	669,977	433,908	428,734	452,331	420,196
Chapter 9 - Secretariat for Hemispheric Affairs	76,362	83,830	84,701	209,266	118,044
Chapter 10 - Secretariat for Legal Affairs	190,994	14,392	24,844	-	-
Chapter 11 - Secretariat for Administration and Finance	1,233,142	1,237,606	1,210,954	2,029,483	2,050,673
Chapter 12 - Basic Infrastructure and Common Costs	1,635,816	2,018,763	2,369,597	505,368	309,701
Chapter 13 - Oversight and Supervisory Bodies	102,907	94,630	211,088	120,211	95,728
Other	-	-	-	-	-
Total execution	5,589,330	(A) 5,485,456	6,008,690	5,402,343	4,329,210
Add: transfer to the Technology Fund	-	-	1,700,000	-	5,200,000
Add: Supplementary appropriation	933,000	-	-	500,000	-
Add: net transfers and prior year related transactions	-	-	-	-	-
<b>Total uses of ICR</b>	<b>6,522,329</b>	<b>5,485,456</b>	<b>7,708,690</b>	<b>5,902,343</b>	<b>9,529,210</b>

A) Includes payroll obligations in the amount of USD 718 thousand and non payroll obligations in the amount of USD 720 thousand.

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## SCHEDULE C

Statement of Changes in Fund Balance

(in USD)	2021	2020	2020	2019	2018
	September 30	September 30	December 31	December 31	December 31
<b>Add: sources of financing</b>					
ICR collection from Specific Funds	4,257,255	4,589,518	6,641,219	8,198,627	5,985,790
Interest income earned from Specific Funds	126,619	405,139	624,075	1,258,416	1,050,343
Net prior year related transactions and other income	502	119,559	128,129	32,288	54,926
<b>Total sources of financing</b>	<b>4,384,375</b>	<b>5,114,216</b>	<b>7,393,424</b>	<b>9,489,331</b>	<b>7,091,058</b>
<b>Less: uses of ICR</b>					
Execution:					
Personnel	2,535,924	2,364,589	2,241,198	3,133,476	2,647,932
Non-personnel	2,841,162	2,960,100	3,606,726	1,944,635	1,340,407
Non-personnel (taxes)	212,244	160,766	160,766	324,232	340,871
Total execution	5,589,330 (A)	5,485,456	6,008,690	5,402,343	4,329,210
Transfer to the Technology Fund	-	-	1,700,000	-	5,200,000
Supplementary appropriation	933,000	-	-	500,000	-
Net prior year related transactions	-	-	-	-	-
<b>Total uses of ICR</b>	<b>6,522,329</b>	<b>5,485,456</b>	<b>7,708,690</b>	<b>5,902,343</b>	<b>9,529,210</b>
<b>ICR Operations Subfund (ICROS), sources of financing minus uses</b>	<b>(2,137,954)</b>	<b>(371,239)</b>	<b>(315,266)</b>	<b>3,586,988</b>	<b>(2,438,152)</b>
Add: ICR Reserve Subfund (ICRRS)	6,544,241	6,859,507	6,859,507	3,272,519	5,710,671
<b>Fund balances at end of period</b>	<b>4,406,287</b>	<b>6,488,267</b>	<b>6,544,241</b>	<b>6,859,507</b>	<b>3,272,519</b>

A) Includes payroll obligations in the amount of USD 718 thousand and non payroll obligations in the amount of USD 720 thousand.

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## SCHEDULE D

Sources and Uses of ICR: Summary by Area

(in millions of USD)

	2021		2020		2020		2019		2018	
	September 30		September 30		December 31		December 31		December 31	
	Sources	Uses	Sources	Uses	Sources	Uses	Sources	Uses	Sources	Uses
<b>Sources and Uses of ICR by Area</b>										
Chapter 1 - Secretary General	0.043	0.131	0.069	0.317	0.117	0.338	0.141	0.494	0.027	0.033
Chapter 2 - Assistant Secretary General	0.003	0.061	0.008	-	0.010	-	0.018	0.056	0.027	0.052
Chapter 3 - Principal and Specialized Organs	0.881	0.137	0.854	0.075	1.156	0.098	0.899	0.035	1.269	0.035
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	-	0.430	0.056	0.716	0.013	0.361	0.014	0.566	0.014	0.380
Chapter 5 - Secretariat for Access to Rights and Equity	0.029	0.025	0.023	0.055	0.075	0.114	0.040	0.144	0.029	0.092
Chapter 6 - Secretariat for Strengthening Democracy	1.590	0.712	1.630	0.689	2.143	0.663	3.465	0.632	1.880	0.458
Chapter 7 - Executive Secretariat for Integral Development	0.378	0.184	0.374	0.106	0.666	0.104	0.500	0.158	0.427	0.286
Chapter 8 - Secretariat for Multidimensional Security	1.171	0.670	1.476	0.434	2.179	0.429	2.728	0.452	2.017	0.420
Chapter 9 - Secretariat for Hemispheric Affairs	0.111	0.076	0.067	0.084	0.174	0.085	0.198	0.209	0.209	0.118
Chapter 10 - Secretariat for Legal Affairs	-	0.191	0.008	0.014	0.041	0.025	0.153	-	0.030	-
Chapter 11 - Secretariat for Administration and Finance	0.050	1.233	0.022	0.882	0.067	1.211	0.044	2.029	0.052	2.051
Chapter 12 - Basic Infrastructure and Common Costs	-	1.636	-	2.019	-	2.370	-	0.505	0.005	0.310
Chapter 13 - Oversight and Supervisory Bodies	-	0.103	-	0.095	-	0.211	-	0.120	-	0.096
Other	-	-	-	-	-	-	-	-	-	-
Subtotal	4.257	5.589	(A) 4.590	5.485	6.641	6.009	8.199	5.402	5.986	4.329
Add: Interest Income	0.127	-	0.405	-	0.624	-	1.258	-	1.050	-
Add: net transfers and others	-	0.933	-	-	-	1.700	-	-	-	5.200
Add: net prior year related transactions	0.001	-	0.119	-	0.128	-	0.032	-	0.055	-
<b>Total</b>	<b>4.384</b>	<b>6.522</b>	<b>5.114</b>	<b>5.485</b>	<b>7.393</b>	<b>7.709</b>	<b>9.489</b>	<b>5.402</b>	<b>7.091</b>	<b>9.529</b>

A) Includes payroll obligations in the amount of USD 718 thousand and non payroll obligations in the amount of USD 720 thousand.

2021 Fund for Indirect Cost Recovery (FICR)  
 Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure  
 From January 1, 2021 to September 30, 2021

SCHEDULE E

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1163 (2308/20) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
<b>Chapter 1 - Secretary General</b>								
<b>Office of the Secretary General (14A)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	217.0	-	217.0	93.8	28.9	94.3	0.0%	-43.5%
<b>Sub-Total</b>	<b>217.0</b>	<b>-</b>	<b>217.0</b>	<b>93.8</b>	<b>28.9</b>	<b>94.3</b>	<b>0.0%</b>	<b>-43.5%</b>
<b>Office of Protocol (14B)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	33.0	-	33.0	7.9	0.4	24.7	0.0%	-74.9%
<b>Sub-Total</b>	<b>33.0</b>	<b>-</b>	<b>33.0</b>	<b>7.9</b>	<b>0.4</b>	<b>24.7</b>	<b>0.0%</b>	<b>-74.9%</b>
<b>Chapter 1 - Secretary General Total</b>	<b>250.0</b>	<b>-</b>	<b>250.0</b>	<b>101.7</b>	<b>29.3</b>	<b>119.0</b>	<b>0.0%</b>	<b>-47.6%</b>
<b>Chapter 2 - Assistant Secretary General</b>								
<b>Office of the Secretariat of the General Assembly, the Meeting of Consultation, the Permanent Council, and Subsidiary Bodies (24B)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	32.8	-	32.8	32.8	-	-	0.0%	0.0%
<b>Sub-Total</b>	<b>32.8</b>	<b>-</b>	<b>32.8</b>	<b>32.8</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Coordinating Office for the Offices and Units of the General Secretariat in the Member States (24C)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	28.2	-	28.2	28.2	-	-	0.0%	0.0%
<b>Sub-Total</b>	<b>28.2</b>	<b>-</b>	<b>28.2</b>	<b>28.2</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Chapter 2 - Assistant Secretary General Total</b>	<b>61.0</b>	<b>-</b>	<b>61.0</b>	<b>61.0</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Chapter 3 - Principal and Specialized Organs</b>								
<b>Secretariat of the Inter-American Commission of Women (CIM) (34C)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	41.7	-	41.7	10.6	5.4	25.7	0.0%	-61.6%
<b>Sub-Total</b>	<b>41.7</b>	<b>-</b>	<b>41.7</b>	<b>10.6</b>	<b>5.4</b>	<b>25.7</b>	<b>0.0%</b>	<b>-61.6%</b>
<b>Office of the Director General of the Inter-American Children's Institute (34D)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	29.3	-	29.3	0.4	7.3	21.6	0.0%	-73.9%
<b>Sub-Total</b>	<b>29.3</b>	<b>-</b>	<b>29.3</b>	<b>0.4</b>	<b>7.3</b>	<b>21.6</b>	<b>0.0%</b>	<b>-73.9%</b>
<b>Inter-American Juridical Committee (CJI) (34E)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	77.5	-	77.5	48.0	12.4	17.2	0.0%	-22.1%
<b>Sub-Total</b>	<b>77.5</b>	<b>-</b>	<b>77.5</b>	<b>48.0</b>	<b>12.4</b>	<b>17.2</b>	<b>0.0%</b>	<b>-22.1%</b>
<b>Secretariat of the Inter-American Telecommunication Commission (CITEL) (34F)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	25.7	-	25.7	5.0	0.8	19.9	0.0%	-77.6%
<b>Sub-Total</b>	<b>25.7</b>	<b>-</b>	<b>25.7</b>	<b>5.0</b>	<b>0.8</b>	<b>19.9</b>	<b>0.0%</b>	<b>-77.6%</b>

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SCHEDULE E

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1163 (2308/20) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
<b>Meetings of the CITEI Assembly (34G)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	0.7	-	0.7	-	-	0.7	0.0%	-100.0%
<b>Sub-Total</b>	<b>0.7</b>	<b>-</b>	<b>0.7</b>	<b>-</b>	<b>-</b>	<b>0.7</b>	<b>0.0%</b>	<b>-100.0%</b>
<b>Inter-American Defense Board (IADB) (34H)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	28.3	-	28.3	28.3	-	-	0.0%	0.0%
<b>Sub-Total</b>	<b>28.3</b>	<b>-</b>	<b>28.3</b>	<b>28.3</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Pan American Development Foundation (34I)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	0.9	-	0.9	0.9	-	-	0.0%	0.0%
<b>Sub-Total</b>	<b>0.9</b>	<b>-</b>	<b>0.9</b>	<b>0.9</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>IADB - Maintenance of the Casa del Soldado (34K)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	18.1	-	18.1	18.1	-	-	0.0%	0.0%
<b>Sub-Total</b>	<b>18.1</b>	<b>-</b>	<b>18.1</b>	<b>18.1</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Chapter 3 - Principal and Specialized Organs Total</b>	<b>222.2</b>	<b>-</b>	<b>222.2</b>	<b>111.2</b>	<b>25.8</b>	<b>85.1</b>	<b>0.0%</b>	<b>-38.3%</b>
<b>Chapter 4 - Strategic Counsel for Org Dev &amp; Man for Results</b>								
<b>Office of the Strategic Counsel for Organizational Development and Management for Results (44A)</b>								
(1)-Personnel	160.0	114.3	274.3	205.3	69.0	-	71.4%	71.4%
(2-9)-Non-Personnel	98.9	-	98.9	95.9	-	3.0	0.0%	-3.0%
<b>Sub-Total</b>	<b>258.9</b>	<b>114.3</b>	<b>373.2</b>	<b>301.2</b>	<b>69.0</b>	<b>3.0</b>	<b>44.1%</b>	<b>43.0%</b>
<b>Department of Planning and Evaluation (44B)</b>								
(1)-Personnel	346.1	(346.1)	-	-	-	-	-100.0%	-100.0%
(2-9)-Non-Personnel	30.0	(30.0)	-	-	-	-	-100.0%	-100.0%
<b>Sub-Total</b>	<b>376.1</b>	<b>(376.1)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-100.0%</b>	<b>-100.0%</b>
<b>Department of Press and Communication (44C)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	6.0	-	6.0	6.0	-	-	0.0%	0.0%
<b>Sub-Total</b>	<b>6.0</b>	<b>-</b>	<b>6.0</b>	<b>6.0</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Department of External and Institutional Relations (44E)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	54.0	-	54.0	40.5	13.5	-	0.0%	0.0%
<b>Sub-Total</b>	<b>54.0</b>	<b>-</b>	<b>54.0</b>	<b>40.5</b>	<b>13.5</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>

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SCHEDULE E

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1163 (2308/20) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
<b>Budgetary Adjustments (44X)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
<b>Sub-Total</b>	-	-	-	-	-	-	0.0%	N/A
Chapter 4 - Strategic Counsel for Org Dev & Man for	695.0	(261.8)	433.2	347.7	82.5	3.0	-37.7%	-38.1%
<b>Chapter 5 - Secretariat for Access to Rights and Equity</b>								
<b>Secretariat for Access to Rights and Equity (54A)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	21.0	-	21.0	5.8	2.5	12.7	0.0%	-60.4%
<b>Sub-Total</b>	21.0	-	21.0	5.8	2.5	12.7	0.0%	-60.4%
<b>Department of Social Inclusion (54B)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	40.0	-	40.0	14.2	2.5	23.3	0.0%	-58.2%
<b>Sub-Total</b>	40.0	-	40.0	14.2	2.5	23.3	0.0%	-58.2%
Chapter 5 - Secretariat for Access to Rights and Equity	61.0	-	61.0	20.0	5.0	36.0	0.0%	-59.0%
<b>Chapter 6 - Secretariat for Strengthening Democracy</b>								
<b>Secretariat for Strengthening Democracy (64A)</b>								
(1)-Personnel	601.9	(131.1)	470.8	343.9	127.0	-	-21.8%	-21.8%
(2-9)-Non-Personnel	178.2	87.0	265.2	203.2	37.5	24.5	48.8%	35.1%
<b>Sub-Total</b>	780.1	(44.1)	736.0	547.1	164.5	24.5	-5.6%	-8.8%
<b>Budgetary Adjustments (64X)</b>								
(1)-Personnel	-	36.3	36.3	-	-	36.3	0.0%	N/A
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
<b>Sub-Total</b>	-	36.3	36.3	-	-	36.3	0.0%	N/A
Chapter 6 - Secretariat for Strengthening Democracy	780.1	(7.7)	772.4	547.1	164.5	60.8	-1.0%	-8.8%
<b>Chapter 7 - Executive Secretariat for Integral Development</b>								
<b>Executive Secretariat for Integral Development (74A)</b>								
(1)-Personnel	270.9	(139.9)	131.0	76.6	54.4	-	-51.6%	-51.6%
(2-9)-Non-Personnel	26.2	36.0	62.2	53.3	-	8.9	137.4%	103.6%
<b>Sub-Total</b>	297.1	(103.9)	193.2	129.9	54.4	8.9	-35.0%	-37.9%

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SCHEDULE E

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1163 (2308/20) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
<b>Budgetary Adjustments (74X)</b>								
(1)-Personnel	-	50.0	50.0	-	-	50.0	0.0%	N/A
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
<b>Sub-Total</b>	-	50.0	50.0	-	-	50.0	0.0%	N/A
Chapter 7 - Executive Secretariat for Integral	297.1	(53.9)	243.2	129.9	54.4	58.8	-18.1%	-37.9%
<b>Chapter 8 - Secretariat for Multidimensional Security</b>								
<b>Secretariat for Multidimensional Security (84A)</b>								
(1)-Personnel	300.5	(9.5)	291.0	217.0	74.0	-	-3.1%	-3.1%
(2-9)-Non-Personnel	16.3	-	16.3	15.3	-	1.0	0.0%	-6.1%
<b>Sub-Total</b>	316.8	(9.5)	307.3	232.3	74.0	1.0	-3.0%	-3.3%
<b>Secretariat of the Inter-American Committee against Terrorism (CICTE) (84D)</b>								
(1)-Personnel	123.9	20.8	144.7	108.6	36.2	-	16.8%	16.8%
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
<b>Sub-Total</b>	123.9	20.8	144.7	108.6	36.2	-	16.8%	16.8%
<b>Department of Public Security (84E)</b>								
(1)-Personnel	88.7	(7.3)	81.4	60.3	21.1	-	-8.2%	-8.2%
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
<b>Sub-Total</b>	88.7	(7.3)	81.4	60.3	21.1	-	-8.2%	-8.2%
<b>Executive Secretariat of the Inter-American Drug Abuse Control Commission (CICAD) (84G)</b>								
(1)-Personnel	94.3	(40.6)	53.7	46.7	7.0	-	-43.0%	-43.0%
(2-9)-Non-Personnel	173.3	6.6	179.9	67.3	16.5	96.1	3.8%	-51.6%
<b>Sub-Total</b>	267.6	(33.9)	233.7	114.0	23.5	96.1	-12.7%	-48.6%
<b>Budgetary Adjustments (84X)</b>								
(1)-Personnel	-	32.3	32.3	-	-	32.3	0.0%	N/A
(2-9)-Non-Personnel	-	(2.4)	(2.4)	-	-	(2.4)	0.0%	N/A
<b>Sub-Total</b>	-	29.9	29.9	-	-	29.9	0.0%	N/A
Chapter 8 - Secretariat for Multidimensional Security	797.0	(0.0)	797.0	515.2	154.8	127.0	0.0%	-15.9%



2021 Fund for Indirect Cost Recovery (FICR)  
 Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure  
 From January 1, 2021 to September 30, 2021

SCHEDULE E

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1163 (2308/20) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
<b>Chapter 9 - Secretariat for Hemispheric Affairs</b>								
Secretariat for Hemispheric Affairs (94A)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	120.0	-	120.0	62.3	14.1	43.6	0.0%	-36.4%
<b>Sub-Total</b>	<b>120.0</b>	<b>-</b>	<b>120.0</b>	<b>62.3</b>	<b>14.1</b>	<b>43.6</b>	<b>0.0%</b>	<b>-36.4%</b>
Chapter 9 - Secretariat for Hemispheric Affairs Total	120.0	-	120.0	62.3	14.1	43.6	0.0%	-36.4%
<b>Chapter 10 - Secretariat for Legal Affairs</b>								
Secretariat for Legal Affairs (104A)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	112.4	-	112.4	79.2	27.4	5.8	0.0%	-5.2%
<b>Sub-Total</b>	<b>112.4</b>	<b>-</b>	<b>112.4</b>	<b>79.2</b>	<b>27.4</b>	<b>5.8</b>	<b>0.0%</b>	<b>-5.2%</b>
Department of Legal Services (104B)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	6.8	-	6.8	-	-	6.8	0.0%	-100.0%
<b>Sub-Total</b>	<b>6.8</b>	<b>-</b>	<b>6.8</b>	<b>-</b>	<b>-</b>	<b>6.8</b>	<b>0.0%</b>	<b>-100.0%</b>
Department of International Law (104C)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	6.8	-	6.8	-	-	6.8	0.0%	-100.0%
<b>Sub-Total</b>	<b>6.8</b>	<b>-</b>	<b>6.8</b>	<b>-</b>	<b>-</b>	<b>6.8</b>	<b>0.0%</b>	<b>-100.0%</b>
Department of Legal Cooperation (104E)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	84.8	-	84.8	50.3	34.1	0.3	0.0%	-0.4%
<b>Sub-Total</b>	<b>84.8</b>	<b>-</b>	<b>84.8</b>	<b>50.3</b>	<b>34.1</b>	<b>0.3</b>	<b>0.0%</b>	<b>-0.4%</b>
Chapter 10 - Secretariat for Legal Affairs Total	210.6	-	210.6	129.5	61.5	19.6	0.0%	-9.3%
<b>Chapter 11 - Secretariat for Administration and Finance</b>								
Department of Human Resources (114B)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	61.1	-	61.1	-	-	61.1	0.0%	-100.0%
<b>Sub-Total</b>	<b>61.1</b>	<b>-</b>	<b>61.1</b>	<b>-</b>	<b>-</b>	<b>61.1</b>	<b>0.0%</b>	<b>-100.0%</b>
Department of Financial Services (114C)								
(1)-Personnel	731.7	(135.3)	596.4	425.9	166.2	4.3	-18.5%	-19.1%
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
<b>Sub-Total</b>	<b>731.7</b>	<b>(135.3)</b>	<b>596.4</b>	<b>425.9</b>	<b>166.2</b>	<b>4.3</b>	<b>-18.5%</b>	<b>-19.1%</b>

2021 Fund for Indirect Cost Recovery (FICR)  
 Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure  
 From January 1, 2021 to September 30, 2021

SCHEDULE E

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1163 (2308/20) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
<b>Department of Procurement Services (114E)</b>								
(1)-Personnel	202.6	199.6	402.2	261.5	138.5	2.2	98.5%	97.4%
(2-9)-Non-Personnel	5.3	170.5	175.8	109.5	34.9	31.4	3217.8%	2625.5%
<b>Sub-Total</b>	<b>207.9</b>	<b>370.1</b>	<b>578.0</b>	<b>371.0</b>	<b>173.4</b>	<b>33.6</b>	<b>178.0%</b>	<b>161.9%</b>
<b>Department of General Services (114F)</b>								
(1)-Personnel	92.7	3.9	96.6	72.2	24.4	-	4.2%	4.2%
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
<b>Sub-Total</b>	<b>92.7</b>	<b>3.9</b>	<b>96.6</b>	<b>72.2</b>	<b>24.4</b>	<b>-</b>	<b>4.2%</b>	<b>4.2%</b>
<b>Budgetary Adjustments (114X)</b>								
(1)-Personnel	-	81.9	81.9	-	-	81.9	0.0%	N/A
(2-9)-Non-Personnel	-	(12.5)	(12.5)	-	-	(12.5)	0.0%	N/A
<b>Sub-Total</b>	<b>-</b>	<b>69.4</b>	<b>69.4</b>	<b>-</b>	<b>-</b>	<b>69.4</b>	<b>0.0%</b>	<b>N/A</b>
<b>Chapter 11 - Secretariat for Administration and Finance</b>	<b>1,093.4</b>	<b>308.1</b>	<b>1,401.5</b>	<b>869.1</b>	<b>364.0</b>	<b>168.4</b>	<b>28.2%</b>	<b>12.8%</b>
<b>Chapter 12 - Basic Infrastructure and Common Costs</b>								
<b>OAS Enterprise Resource Management System (ERP/OASES) (124C)</b>								
(2-9)-Non-Personnel	185.8	-	185.8	140.8	39.0	6.0	0.0%	-3.2%
<b>Sub-Total</b>	<b>185.8</b>	<b>-</b>	<b>185.8</b>	<b>140.8</b>	<b>39.0</b>	<b>6.0</b>	<b>0.0%</b>	<b>-3.2%</b>
<b>Building Management and Maintenance (124D)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	360.0	-	360.0	127.7	41.2	191.1	0.0%	-53.1%
<b>Sub-Total</b>	<b>360.0</b>	<b>-</b>	<b>360.0</b>	<b>127.7</b>	<b>41.2</b>	<b>191.1</b>	<b>0.0%</b>	<b>-53.1%</b>
<b>General Insurance (124E)</b>								
(2-9)-Non-Personnel	25.0	-	25.0	25.0	-	-	0.0%	0.0%
<b>Sub-Total</b>	<b>25.0</b>	<b>-</b>	<b>25.0</b>	<b>25.0</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Terminations and Repatriations (124H)</b>								
(2-9)-Non-Personnel	27.3	7.1	34.4	21.5	-	13.0	26.1%	-21.4%
<b>Sub-Total</b>	<b>27.3</b>	<b>7.1</b>	<b>34.4</b>	<b>21.5</b>	<b>-</b>	<b>13.0</b>	<b>26.1%</b>	<b>-21.4%</b>
<b>Home Leave (124I)</b>								
(2-9)-Non-Personnel	6.2	8.2	14.4	8.5	-	6.0	132.8%	36.5%
<b>Sub-Total</b>	<b>6.2</b>	<b>8.2</b>	<b>14.4</b>	<b>8.5</b>	<b>-</b>	<b>6.0</b>	<b>132.8%</b>	<b>36.5%</b>
<b>OAS CORE Licensing (124S)</b>								
(2-9)-Non-Personnel	400.0	-	400.0	-	50.0	350.0	0.0%	-87.5%
<b>Sub-Total</b>	<b>400.0</b>	<b>-</b>	<b>400.0</b>	<b>-</b>	<b>50.0</b>	<b>350.0</b>	<b>0.0%</b>	<b>-87.5%</b>
<b>Cleaning Services (124U)</b>								
(2-9)-Non-Personnel	552.7	-	552.7	252.1	300.6	-	0.0%	0.0%
<b>Sub-Total</b>	<b>552.7</b>	<b>-</b>	<b>552.7</b>	<b>252.1</b>	<b>300.6</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>

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<b>Security Services (124V)</b>								
(2-9)-Non-Personnel	310.0	-	310.0	296.4	13.6	-	0.0%	0.0%
<b>Sub-Total</b>	310.0	-	310.0	296.4	13.6	-	0.0%	0.0%
<b>Public Utilities (124Z)</b>								
(2-9)-Non-Personnel	484.4	-	484.4	317.1	2.3	164.9	0.0%	-34.1%
<b>Sub-Total</b>	484.4	-	484.4	317.1	2.3	164.9	0.0%	-34.1%
<b>Chapter 12 - Basic Infrastructure and Common Costs Total</b>	<b>2,351.4</b>	<b>15.4</b>	<b>2,366.8</b>	<b>1,189.1</b>	<b>446.7</b>	<b>730.9</b>	<b>0.7%</b>	<b>-30.4%</b>
<b>Chapter 13 - Oversight and Supervisory Bodies</b>								
<b>Secretariat of the OAS Administrative Tribunal (TRIBAD) (133A)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	26.9	-	26.9	8.4	0.3	18.2	0.0%	-67.6%
<b>Sub-Total</b>	26.9	-	26.9	8.4	0.3	18.2	0.0%	-67.6%
<b>Office of the Inspector General (134B)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	86.0	-	86.0	40.4	0.5	45.1	0.0%	-52.5%
<b>Sub-Total</b>	86.0	-	86.0	40.4	0.5	45.1	0.0%	-52.5%
<b>Board of External Auditors (134C)</b>								
(1)-Personnel	-	0.2	0.2	0.2	-	-	0.0%	N/A
(2-9)-Non-Personnel	82.1	(0.2)	81.9	1.0	-	80.9	-0.3%	-98.8%
<b>Sub-Total</b>	82.1	(0.0)	82.1	1.2	-	80.9	0.0%	-98.5%
<b>Ombudsperson (134D)</b>								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	85.5	-	85.5	17.3	34.8	33.4	0.0%	-39.1%
<b>Sub-Total</b>	85.5	-	85.5	17.3	34.8	33.4	0.0%	-39.1%
<b>Chapter 13 - Oversight and Supervisory Bodies Total</b>	<b>280.5</b>	<b>(0.0)</b>	<b>280.5</b>	<b>67.3</b>	<b>35.6</b>	<b>177.6</b>	<b>0.0%</b>	<b>-63.3%</b>
<b>Grand Total</b>	<b>7,219.3</b>	<b>-</b>	<b>7,219.3</b>	<b>4,151.1</b>	<b>1,438.2</b>	<b>1,630.0</b>	<b>0.0%</b>	<b>-22.6%</b>
<b>Total ICR Budget Program</b>								
(1)-Personnel	3,013.3	(270.0)	2,742.9	1,818.1	717.8	207.0	-9.0%	-15.8%
(2-9)-Non-Personnel	4,206.0	270.0	4,476.4	2,333.1	720.4	1,422.9	6.4%	-27.4%
<b>Grand Total</b>	<b>7,219.3</b>	<b>-</b>	<b>7,219.3</b>	<b>4,151.1</b>	<b>1,438.2</b>	<b>1,630.0</b>	<b>0.0%</b>	<b>-22.6%</b>