

Organization of American States

Fund for Indirect Cost Recovery (FICR)

SCHEDULE A

Sources of ICR: Financing by Area

(in USD)	2020	2019	2018	2017
	December 31	December 31	December 31	December 31
	Preliminary and unaudited			
Sources of ICR				
ICR collection from Specific Funds:				
Chapter 1 - Secretary General	117,107	140,504	26,823	13,377
Chapter 2 - Assistant Secretary General	10,198	17,846	27,499	4,567
Chapter 3 - Principal and Specialized Organs	1,156,232	898,679	1,268,770	790,588
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	57,298	44,096	52,358	93,297
Chapter 5 - Secretariat for Access to Rights and Equity	74,765	40,068	28,789	67,267
Chapter 6 - Secretariat for Strengthening Democracy	2,142,836	3,464,884	1,879,749	2,614,005
Chapter 7 - Executive Secretariat for Integral Development	666,476	500,286	426,721	545,213
Chapter 8 - Secretariat for Multidimensional Security	2,179,351	2,727,840	2,017,302	2,231,753
Chapter 9 - Secretariat for Hemispheric Affairs	173,813	197,679	208,568	423,299
Chapter 10 - Secretariat for Legal Affairs	40,866	153,298	30,427	176,647
Chapter 11 - Secretariat for Administration and Finance	22,279	13,448	13,455	-
Chapter 12 - Basic Infrastructure and Common Costs	-	-	5,330	-
Chapter 13 - Oversight and Supervisory Bodies	-	-	-	-
Other	-	-	-	-
Subtotal	6,641,220	8,198,627	5,985,790	6,960,014
Add: Interest Income	530,163 *	1,258,416	1,050,343	523,985
Add: net transfers and prior year related transactions	128,129	32,288	54,926	-
Total sources of financing	7,299,513	9,489,331	7,091,058	7,483,999

* Includes interest recorded through September 30, 2020.

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SCHEDULE B

Uses of ICR: Uses by Area

(in USD)	2020	2019	2018	2017
	December 31	December 31	December 31	December 31
	Preliminary and unaudited			
Uses of ICR				
Execution:				
Chapter 1 - Secretary General	337,606	493,684	33,159	-
Chapter 2 - Assistant Secretary General	-	56,400	51,700	56,531
Chapter 3 - Principal and Specialized Organs	97,953	35,000	35,000	35,000
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	716,569	1,070,423	1,030,537	987,195
Chapter 5 - Secretariat for Access to Rights and Equity	114,281	144,142	91,856	-
Chapter 6 - Secretariat for Strengthening Democracy	663,426	632,068	457,809	568,391
Chapter 7 - Executive Secretariat for Integral Development	104,160	158,218	285,690	235,789
Chapter 8 - Secretariat for Multidimensional Security	428,734	452,331	420,196	398,889
Chapter 9 - Secretariat for Hemispheric Affairs	84,701	209,266	118,044	142,258
Chapter 10 - Secretariat for Legal Affairs	24,844	-	-	-
Chapter 11 - Secretariat for Administration and Finance	855,733	1,525,231	1,399,637	1,605,518
Chapter 12 - Basic Infrastructure and Common Costs	2,369,597	505,368	309,701	91,103
Chapter 13 - Oversight and Supervisory Bodies	211,088	120,211	95,728	108,677
Other	-	-	-	-
Total execution	6,008,690	(A) 5,402,343	4,329,057	4,229,351
Add: transfer to the Technology Fund	1,700,000	-	5,200,000	-
Add: Supplementary appropriation	-	500,000	-	-
Add: net transfers and prior year related transactions	-	-	-	90,538
Total uses of ICR	7,708,690	5,902,343	9,529,057	4,319,889

A) Includes non payroll obligations in the amount of USD 431.3 thousand.

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SCHEDULE C

Statement of Changes in Fund Balance

(in USD)	2020	2019	2018	2017
	December 31	December 31	December 31	December 31
	Preliminary and unaudited			
Add: sources of financing				
ICR collection from Specific Funds	6,641,220	8,198,627	5,985,790	6,960,014
Interest income earned from Specific Funds	530,163 *	1,258,416	1,050,343	523,985
Net prior year related transactions and other income	128,129	32,288	54,926	-
Total sources of financing	7,299,512	9,489,331	7,091,058	7,483,999
Less: uses of ICR				
Execution:				
Personnel	2,241,198	3,133,476	2,647,932	2,637,866
Non-personnel	3,606,727	1,944,635	1,340,407	1,217,653
Non-personnel (taxes)	160,766	324,232	340,871	373,832
Total execution	6,008,690 (A)	5,402,343	4,329,210	4,229,351
Transfer to the Technology Fund	1,700,000	-	5,200,000	-
Supplementary appropriation	-	500,000	-	-
Net prior year related transactions	-	-	-	90,538
Total uses of ICR	7,708,690	5,902,343	9,529,210	4,319,889
ICR Operations Subfund (ICROS), sources of financing minus uses	(409,178)	3,586,988	(2,438,152)	3,164,110
Add: ICR Reserve Subfund (ICRRS)	6,859,507	3,272,519	5,710,671	2,546,561
Fund balances at end of period	6,450,329	6,859,507	3,272,519	5,710,671

A) Includes non payroll obligations in the amount of USD 431.3 thousand.

* Includes interest recorded through September 30, 2020.

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SCHEDULE D

Sources and Uses of ICR: Summary by Area

(in millions of USD)

	2020		2019		2018		2017	
	December 31		December 31		December 31		December 31	
	Preliminary and unaudited							
	Sources	Uses	Sources	Uses	Sources	Uses	Sources	Uses
Sources and Uses of ICR by Area								
Chapter 1 - Secretary General	0.117	0.338	0.141	0.494	0.027	0.033	0.013	-
Chapter 2 - Assistant Secretary General	0.010	-	0.018	0.056	0.027	0.052	0.005	0.057
Chapter 3 - Principal and Specialized Organs	1.156	0.098	0.899	0.035	1.269	0.035	0.791	0.035
Chapter 4 - Strategic Counsel for Org Dev & Man for Results	0.057	0.717	0.044	1.070	0.052	1.031	0.093	0.987
Chapter 5 - Secretariat for Access to Rights and Equity	0.075	0.114	0.040	0.144	0.029	0.092	0.067	-
Chapter 6 - Secretariat for Strengthening Democracy	2.143	0.663	3.465	0.632	1.880	0.458	2.614	0.568
Chapter 7 - Executive Secretariat for Integral Development	0.666	0.104	0.500	0.158	0.427	0.286	0.545	0.236
Chapter 8 - Secretariat for Multidimensional Security	2.179	0.429	2.728	0.452	2.017	0.420	2.232	0.399
Chapter 9 - Secretariat for Hemispheric Affairs	0.174	0.085	0.198	0.209	0.209	0.118	0.423	0.142
Chapter 10 - Secretariat for Legal Affairs	0.041	0.025	0.153	-	0.030	-	0.177	-
Chapter 11 - Secretariat for Administration and Finance	0.022	0.856	0.013	1.525	0.013	1.400	-	1.606
Chapter 12 - Basic Infrastructure and Common Costs	-	2.370	-	0.505	0.005	0.310	-	0.091
Chapter 13 - Oversight and Supervisory Bodies	-	0.211	-	0.120	-	0.096	-	0.109
Other	-	-	-	-	-	-	-	-
Subtotal	6.641	6.009	8.199	5.402	5.986	4.329	6.960	4.229
Add: Interest Income	0.530	-	1.258	-	1.050	-	0.524	-
Add: net transfers and others	-	1.700	-	0.500	-	5.200	-	-
Add: net prior year related transactions	0.128	-	0.032	-	0.055	-	-	0.091
Total	7.300	7.709	9.489	5.902	7.091	9.529	7.484	4.320

A) Includes non payroll obligations in the amount of USD 431.3 thousand.

2020 Fund for Indirect Cost Recovery (FICR)

SCHEDULE E

Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure

From January 1, 2020 to December 31, 2020

Preliminary and unaudited

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1138 (2247/19) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
Chapter 1 - Secretary General								
Office of the Secretary General (14A)								
(1)-Personnel	-	92.2	92.2	92.2	-	-	0.0%	N/A
(2-9)-Non-Personnel	216.9	14.6	231.5	215.6	12.0	4.0	6.7%	4.9%
Sub-Total	216.9	106.8	323.7	307.8	12.0	4.0	49.2%	47.4%
Office of Protocol (14B)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	33.1	(4.6)	28.5	16.0	1.8	10.6	-13.9%	-46.1%
Sub-Total	33.1	(4.6)	28.5	16.0	1.8	10.6	-13.9%	-46.1%
Chapter 1 - Secretary General Total	250.0	102.2	352.2	323.8	13.8	14.6	40.9%	35.0%
Chapter 3 - Principal and Specialized Organs								
Secretariat of the Inter-American Commission of Women (CIM) (34C)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	20.0	-	20.0	20.0	-	-	0.0%	0.0%
Sub-Total	20.0	-	20.0	20.0	-	-	0.0%	0.0%
Office of the Director General of the Inter-American Children's Institute (34D)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	16.0	-	16.0	2.3	11.2	2.5	0.0%	-15.5%
Sub-Total	16.0	-	16.0	2.3	11.2	2.5	0.0%	-15.5%
Inter-American Juridical Committee (CJI) (34E)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	63.0	-	63.0	56.5	3.0	3.5	0.0%	-5.6%
Sub-Total	63.0	-	63.0	56.5	3.0	3.5	0.0%	-5.6%
Secretariat of the Inter-American Telecommunication Commission (CITEL) (34F)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	14.0	-	14.0	5.0	-	9.1	0.0%	-64.6%
Sub-Total	14.0	-	14.0	5.0	-	9.1	0.0%	-64.6%
IADB - Maintenance of the Casa del Soldado (34K)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	11.0	-	11.0	-	-	11.0	0.0%	-100.0%
Sub-Total	11.0	-	11.0	-	-	11.0	0.0%	-100.0%
Chapter 3 - Principal and Specialized Organs Total	124.0	-	124.0	83.8	14.2	26.0	0.0%	-21.0%

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From January 1, 2020 to December 31, 2020

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(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1138 (2247/19) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
Chapter 4 - Strategic Counsel for Org Dev & Man for Results								
Office of the Strategic Counsel for Organizational Development and Management for Results (44A)								
(1)-Personnel	153.7	1.9	155.6	155.6	-	-	1.2%	1.2%
(2-9)-Non-Personnel	146.0	(15.8)	130.2	127.7	-	2.5	-10.8%	-12.5%
Sub-Total	299.7	(13.9)	285.8	283.3	-	2.5	-4.6%	-5.5%
Department of Planning and Evaluation (44B)								
(1)-Personnel	296.8	(72.5)	224.3	224.3	-	-	-24.4%	-24.4%
(2-9)-Non-Personnel	44.5	86.6	131.1	128.6	2.2	0.3	194.7%	194.1%
Sub-Total	341.3	14.2	355.5	353.0	2.2	0.3	4.2%	4.1%
Department of External and Institutional Relations (44E)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	54.0	24.0	78.0	78.0	-	-	44.4%	44.4%
Sub-Total	54.0	24.0	78.0	78.0	-	-	44.4%	44.4%
Chapter 4 - Strategic Counsel for Org Dev & Man for	695.0	24.3	719.3	714.3	2.2	2.8	3.5%	3.1%
Chapter 5 - Secretariat for Access to Rights and Equity								
Secretariat for Access to Rights and Equity (54A)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	21.0	11.3	32.3	32.1	0.2	0.0	53.7%	53.5%
Sub-Total	21.0	11.3	32.3	32.1	0.2	0.0	53.7%	53.5%
Department of Social Inclusion (54B)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	40.0	42.1	82.1	78.3	3.7	0.0	105.2%	105.1%
Sub-Total	40.0	42.1	82.1	78.3	3.7	0.0	105.2%	105.1%
Chapter 5 - Secretariat for Access to Rights and Equity	61.0	53.3	114.3	110.4	3.9	0.1	87.5%	87.3%
Chapter 6 - Secretariat for Strengthening Democracy								
Secretariat for Strengthening Democracy (64A)								
(1)-Personnel	576.1	(125.5)	450.6	427.6	-	23.0	-21.8%	-25.8%
(2-9)-Non-Personnel	99.5	146.4	245.9	230.2	5.7	10.0	147.1%	137.1%
Sub-Total	675.6	20.9	696.5	657.8	5.7	33.0	3.1%	-1.8%
Chapter 6 - Secretariat for Strengthening Democracy	675.6	20.9	696.5	657.8	5.7	33.0	3.1%	-1.8%

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Budget Execution Status Report and Transfers between Chapters by Chapter, Sub-Program and Object of Expenditure

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Preliminary and unaudited

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1138 (2247/19) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
Chapter 7 - Executive Secretariat for Integral Development								
Executive Secretariat for Integral Development (74A)								
(1)-Personnel	171.1	(54.2)	116.9	89.5	-	27.4	-31.7%	-47.7%
(2-9)-Non-Personnel	22.3	(7.6)	14.7	14.7	-	-	-34.1%	-34.1%
Sub-Total	193.4	(61.8)	131.6	104.2	-	27.4	-32.0%	-46.1%
Chapter 7 - Executive Secretariat for Integral	193.4	(61.8)	131.6	104.2	-	27.4	-32.0%	-46.1%
Chapter 8 - Secretariat for Multidimensional Security								
Secretariat for Multidimensional Security (84A)								
(1)-Personnel	412.0	(102.3)	309.7	279.0	-	30.6	-24.8%	-32.3%
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
Sub-Total	412.0	(102.3)	309.7	279.0	-	30.6	-24.8%	-32.3%
Department of Public Security (84E)								
(1)-Personnel	83.0	(15.3)	67.7	67.7	-	-	-18.4%	-18.4%
(2-9)-Non-Personnel	-	27.0	27.0	6.8	-	20.3	0.0%	N/A
Sub-Total	83.0	11.7	94.7	74.4	-	20.3	14.1%	-10.3%
Executive Secretariat of the Inter-American Drug Abuse Control Commission (CICAD) (84G)								
(1)-Personnel	91.0	(25.7)	65.3	65.3	-	-	-28.3%	-28.3%
(2-9)-Non-Personnel	-	10.8	10.8	10.0	-	0.8	0.0%	N/A
Sub-Total	91.0	(14.9)	76.1	75.3	-	0.8	-16.4%	-17.3%
Chapter 8 - Secretariat for Multidimensional Security	586.0	(105.5)	480.5	428.7	-	51.7	-18.0%	-26.8%

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From January 1, 2020 to December 31, 2020

Preliminary and unaudited

(in thousands of USD)

Chapter / Area / Object of Expenditure	Original Appropriation CP/RES. 1138 (2247/19) (a)	Transfers (b)	Modified Appropriation (c)	Expenditures (d)	Obligations (e)	Unobligated Appropriation (f = c - d - e)	% of Appropriation Transfers (g = b/a)	% Variance of Original Appropriation (h = d + e / a - 1)
Chapter 9 - Secretariat for Hemispheric Affairs								
Summits Secretariat (94E)								
(1)-Personnel	98.2	(94.2)	4.0	-	-	4.0	-95.9%	-100.0%
(2-9)-Non-Personnel	21.8	63.0	84.8	82.9	1.8	0.1	289.0%	288.5%
Sub-Total	120.0	(31.2)	88.8	82.9	1.8	4.1	-26.0%	-29.4%
Chapter 9 - Secretariat for Hemispheric Affairs Total	120.0	(31.2)	88.8	82.9	1.8	4.1	-26.0%	-29.4%
Chapter 10 - Secretariat for Legal Affairs								
Secretariat for Legal Affairs (104A)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	6.5	-	6.5	3.5	2.6	0.4	0.0%	-5.9%
Sub-Total	6.5	-	6.5	3.5	2.6	0.4	0.0%	-5.9%
Department of Legal Services (104B)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	6.5	-	6.5	5.8	-	0.7	0.0%	-11.2%
Sub-Total	6.5	-	6.5	5.8	-	0.7	0.0%	-11.2%
Department of International Law (104C)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	6.5	-	6.5	6.5	-	-	0.0%	0.0%
Sub-Total	6.5	-	6.5	6.5	-	-	0.0%	0.0%
Department of Legal Cooperation (104E)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	6.5	-	6.5	4.9	1.6	0.0	0.0%	-0.8%
Sub-Total	6.5	-	6.5	4.9	1.6	0.0	0.0%	-0.8%
Chapter 10 - Secretariat for Legal Affairs Total	26.0	-	26.0	20.6	4.2	1.2	0.0%	-4.4%

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Chapter 11 - Secretariat for Administration and Finance								
Department of Financial Services (114C)								
(1)-Personnel	664.4	(55.8)	608.6	553.6	-	55.1	-8.4%	-16.7%
(2-9)-Non-Personnel	-	19.0	19.0	19.0	-	-	0.0%	N/A
Sub-Total	664.4	(36.8)	627.6	572.6	-	55.1	-5.5%	-13.8%
Department of Procurement Services (114E)								
(1)-Personnel	207.1	-	207.1	188.5	-	18.6	0.0%	-9.0%
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
Sub-Total	207.1	-	207.1	188.5	-	18.6	0.0%	-9.0%
Department of General Services (114F)								
(1)-Personnel	95.1	-	95.1	94.7	-	0.4	0.0%	-0.5%
(2-9)-Non-Personnel	-	-	-	-	-	-	0.0%	N/A
Sub-Total	95.1	-	95.1	94.7	-	0.4	0.0%	-0.5%
Chapter 11 - Secretariat for Administration and Finance	966.6	(36.8)	929.8	855.7	-	74.1	-3.8%	-11.5%
Chapter 12 - Basic Infrastructure and Common Costs								
OAS Enterprise Resource Management System (ERP/OASES) (124C)								
(2-9)-Non-Personnel	185.8	-	185.8	178.3	7.5	-	0.0%	0.0%
Sub-Total	185.8	-	185.8	178.3	7.5	-	0.0%	0.0%
Building Management and Maintenance (124D)								
(1)-Personnel	-	3.3	3.3	3.3	-	-	0.0%	N/A
(2-9)-Non-Personnel	360.0	100.5	460.5	385.9	74.7	-	27.9%	27.9%
Sub-Total	360.0	103.8	463.8	389.2	74.7	-	28.8%	28.8%
General Insurance (124E)								
(2-9)-Non-Personnel	25.0	-	25.0	-	25.0	-	0.0%	0.0%
Sub-Total	25.0	-	25.0	-	25.0	-	0.0%	0.0%
Terminations and Repatriations (124H)								
(2-9)-Non-Personnel	27.3	20.0	47.3	47.3	-	0.0	73.4%	73.4%
Sub-Total	27.3	20.0	47.3	47.3	-	0.0	73.4%	73.4%
Home Leave (124I)								
(2-9)-Non-Personnel	6.2	-	6.2	4.0	-	2.2	0.0%	-35.5%
Sub-Total	6.2	-	6.2	4.0	-	2.2	0.0%	-35.5%
OAS CORE Licensing (124S)								
(2-9)-Non-Personnel	400.0	-	400.0	371.5	28.5	-	0.0%	0.0%
Sub-Total	400.0	-	400.0	371.5	28.5	-	0.0%	0.0%

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Cleaning Services (124U)								
(2-9)-Non-Personnel	552.7	-	552.7	509.7	43.0	-	0.0%	0.0%
Sub-Total	552.7	-	552.7	509.7	43.0	-	0.0%	0.0%
Security Services (124V)								
(2-9)-Non-Personnel	310.0	-	310.0	276.0	34.0	-	0.0%	0.0%
Sub-Total	310.0	-	310.0	276.0	34.0	-	0.0%	0.0%
Public Utilities (124Z)								
(2-9)-Non-Personnel	484.4	(103.5)	380.9	292.5	88.4	-	-21.4%	-21.4%
Sub-Total	484.4	(103.5)	380.9	292.5	88.4	-	-21.4%	-21.4%
Chapter 12 - Basic Infrastructure and Common Costs	2,351.4	20.4	2,371.8	2,068.5	301.1	2.2	0.9%	0.8%
Chapter 13 - Oversight and Supervisory Bodies								
Secretariat of the OAS Administrative Tribunal (TRIBAD) (133A)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	24.0	-	24.0	21.6	2.3	0.0	0.0%	-0.2%
Sub-Total	24.0	-	24.0	21.6	2.3	0.0	0.0%	-0.2%
Office of the Inspector General (134B)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	44.1	13.9	58.0	58.0	-	(0.0)	31.5%	31.5%
Sub-Total	44.1	13.9	58.0	58.0	-	(0.0)	31.5%	31.5%
Board of External Auditors (134C)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	81.1	0.3	81.4	-	81.4	-	0.4%	0.4%
Sub-Total	81.1	0.3	81.4	-	81.4	-	0.4%	0.4%
Ombudsperson (134D)								
(1)-Personnel	-	-	-	-	-	-	0.0%	N/A
(2-9)-Non-Personnel	80.8	-	80.8	47.1	0.6	33.1	0.0%	-41.0%
Sub-Total	80.8	-	80.8	47.1	0.6	33.1	0.0%	-41.0%
Chapter 13 - Oversight and Supervisory Bodies Total	230.0	14.2	244.2	126.8	84.3	33.1	6.2%	-8.2%
Grand Total	6,279.0	-	6,279.0	5,577.4	431.3	270.3	0.0%	-4.3%
Total ICR Budget Program								
(1)-Personnel	2,848.5	(448.0)	2,400.3	2,241.2	-	159.1	-15.7%	-21.3%
(2-9)-Non-Personnel	3,430.5	448.0	3,878.7	3,336.2	431.3	111.2	13.1%	9.8%
Grand Total	6,279.0	-	6,279.0	5,577.4	431.3	270.3	0.0%	-4.3%